

Ecology, Economy, Values :  
Dignity, Development, Democracy

## *The Koodam*

The crucible

To ignite imagination

To transform individuals, collectivities and  
institutions

to Restore Dignity, Revitalise Development,  
Reclaim Democracy

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# Ecological and Economic Crisis

**Betrayed promises, Failed Institutions, Degenerate Values**

Pride: 7-8% GDP, 11th largest globally in nominal GDP, 4th globally in Purchase Price Parity (PPP)

Shame:

**Global Hunger Index**: Ranked 67th out of 84 most hungry nations

**Human Development Index (HDI) (2011)**: 134 out of 187 nations . Most corrupt nations on earth.

**Poverty Level**: Most conservative estimate of 38% (Suresh Tendulkar Committee); means close to 48 / 120 crores go to bed without food.

**Population of India at Independence: 35 crores!!**

# Ecology, Economy and Values: When the twains meet!

## Key Indicators:

- Income growth associated with deterioration of key environmental indicators such as soil and water quality, forest cover, CO2 emissions.
- Distribution of Incomes worsened at country levels globally despite narrowing gaps in educational and health achievements.
- Environmental degradation intensifies inequalities; inequalities in human development amplify environmental degradation

# Endangering the futures of unborn generations!

“There is enough to feed the needs of the  
people,  
but not the greed of the people”.

... Mahatma Gandhi

“Disadvantaged people are a central focus of  
human development. ...People in the future will  
suffer the most severe consequences of the risks  
arising from our activities today”.

(HDI, 2011)

# After 59 years of planned development, what do we have to show for development?

**DEVELOPMENT** – Persisting ‘Unreached Groups’. Why?

**EQUITY** - Constant conflict of *Inclusion vs. exclusion*

**ACCOUNTABILITY** –Who are you to ask?

**SUSTAINABILITY** – Absence in most economic , ecological and development activities

**JUSTICE**: Distributive justice a pipe dream

**Cohesion, convergence and consolidation** amongst different sectors and departments – Whose concern?

The Issue:

Who are we to initiate change management?

Why should there be convergence?

Where do we derive the mandate to experiment with change?

**WHAT IS THE STARTING POINT?**

# Looking Back . . . .

## ❖ **Prevalent Perspective on reform**

### ➤ Strategies

- **Higher Technology**
- **Increased Investment**
- **Organisation Restructuring**
- **Community Participation**
- **Privatisation**
- **Decentralisation**

### ❖ Persistent Shortcomings

- **Unreached Communities**
- **Inequitous sharing**
- **Unsustainable Practices**
- **Uninvolved Technocracy**

# Paradigm Shift

## ➤ **Missing Core**

- Social Dimension of Exclusion
- Sustainable Service Delivery
- Institutional Culture & Practice

## ➤ **Triggers for Change**

- Social Movement
- Political Pressure
- Internal Thrust

... beginning of the experiment . . 14 years back

## **The Transformation path**

***Self Critical and open process of exploring ...***

- Attitudinal Transformation
- Perspective Change
- Institutional Reorientation

***Along with shifts in***

- Roles
  - Relationships

***Amongst***

- Values
- People;
  - Practice;
    - Culture;
    - Systems



# Democracy & The Koodam

***Koodam*** - A traditional cultural & social space within which all persons are ***treated equal***

**Where members relate without distinction based on ...**

- Age
  - Status
  - Hierarchy

**In which sharing is ...**

- Transparent
  - Experiential
  - Self Critical



**With Values of ...**

- Democracy
  - Consensual decision making
  - Collective ownership



# The Intervention Design

triggering inner minds

Exploring .....

- **Breaking Barriers – Building Bridges**

a process of exploring personal boundaries, sensibilities and values

- **Confronting Challenges – Creating Convergences**

exploring issues of collective living and survival

- **Synergizing Strengths – Strategizing Success**

synergising energies and strategizing for success

- Koodam – A traditional cultural & Social space within which all persons are treated equal.

# Humanising development: Where do we begin?

Institutional transformation can start with officials, elected representatives, stake holders or community, singly or together.

Change the way people think and feel; readiness to act and commitment.

Change from Technology Centredness to People Focussed Work, manifested in

- **ROLE** : Shift from PROVIDER to FACILITATOR to **PARTNER**
- **Power**: Willingness to share power
- **Authority**: Sharing actually strengthens!
- **Responsibility** – Willingness to assume responsibility .

**Crushing weight of hierarchical, top-down, closed institutions**

MENT  
RGENCE  
DISTRICT PLANNING





08/02/2007



# The Shifts that are required!!

- Shift from passive to critical and constructive participation
- Shift to reexamination of the meaning of people's participation
- Shift from conceptual understanding to learning by doing.

# Shifts in .....

- **Shift to greater clarity of expanding roles**
- **Shift to a growing need to systematize work**
- **Shift from compartmentalization to build interrelatedness – amongst technical people, citizens, stake holders groups..**
- **Shift in growing experience of personal power and purposefulness in collective action**
- **Shift to a improving sense of responsibility**
- **Shift to a greater revitalization of idealism**



# Our Dream, Our Vision ....

## “Secure Water for all, for ever”

- Conservation of nature as a guarantee for future water
- Vibrant, revived and recharged water bodies
- Assured, equitable and sustainable water for all
- Successful community managed water supply system through active participation of all especially women and poor
- Safe disposal of solid and liquid waste for clean and healthy environment
- Cost effective technology options to ensure local sustainable management
- Formation of Common Water Regulatory Authority for judicious use of water for all sectors



# **Daring to Dream!!**

**Our gift to our unborn grand children!**

- ***A Small body of determined Spirits fired by the unquenchable faith in their mission can alter the course of history.***

***... Mahatma Gandhi***